

THE EMMANUEL SOCIETY
The 35th Annual General Meeting

Friday 17 November 2023

Harrods Room, 6pm

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**MINUTES OF THE 34TH ANNUAL GENERAL MEETING OF THE EMMANUEL
SOCIETY IN THE HARRODS ROOM, EMMANUEL COLLEGE AT 6PM ON
FRIDAY 18TH NOVEMBER 2022**

1] Chairman's Welcome

The Chair, Mr Nicholas Allen, welcomed members to the meeting.

2] Apologies for absence

Apologies had been received from the President, Mr Andrew Fane, a Vice-President, Mr David Lowen, the Scrutineer of Accounts, Ms Jane Richardson and from the MCR, Mr Lukas Pinn and Ms Corin Staves.

3] Minutes of the 33rd AGM held on 13th November 2021 were confirmed by the meeting and signed by the Chair as an accurate record.

4] Matters arising are covered in the agenda.

All pertinent documents are available online for the perusal of members.

5] Chairman's Review of the Year

From his written report, Mr Allen referred to the range of events offered by the Society over the last year, highlighting the varied lectures, meetings of those with interests entrepreneurial and literary and the Northern Event held this year in Leeds.

Mr Allen announced his intention to step down, with effect from the AGM in 2023, having served on the Committee for over 20 years, some ten as Secretary and the last ten as its Chair.

He thanked the Development Office and his colleagues on the Committee for the warmth of their support and their work over the years in the interests of the Society.

6] Events for 2022/3

The Secretary Mr Ken Sheringham listed the events planned for the year ahead [details are available on the College website and in the Newsletter].

7] Finance Report and Approval of Accounts

The Treasurer, Mr Rodney Jagelman, presented the accounts, which had been circulated and are available on the College website.

Total losses had been £1,477, money having been spent on two Careers evenings, a subsidy for students attending the Harvard Dinner and £300 contribution to the Carol Service.

Two events had made a loss: The Northern Dinner [£200] and the Garden Party [£400] and the balance now stands at £32,330.

The Scrutineer, Ms Jane Richardson, had examined the accounts and found nothing to which she wished to draw to the meeting's attention.

Mr Jagelman thanked her and the Bursary Office for their help.

8] Constitution

The Meeting gave its approval for an amendment to the Constitution which would allow flexibility in how and where to hold the AGM in future, deleting the words 'at the College' from para 12.

Answering a question from the floor, the Chair agreed that it would be useful for the Committee also to review the paragraph 3, relating to eligibility for membership.

9] Committee

Mr Rakesh Patel's membership of the Committee was presented and endorsed by the meeting.

10] College Reports

A] The Master

Referring to his written report, the Master, Mr Doug Chalmers spoke of his welcome by members of College, to their openness and willingness to engage.

He noted the effects and after-effects of Covid:

- upon staff - none laid off but competitively sought now by other employers;
- upon students - those coming from school with little experience of extra-curricular activities and those who found 'lock down' rather alienating. He was grateful to the skilful work of Ms Natasha Usselman and her JCR team in 'mending fences';[The MCR had coped more easily but as an 'island', now becoming more integrated];
- upon the Fellowship, enjoying, for example, being able once more, to come into the College to share a meal with those of other disciplines.

He spoke of tackling future challenges [by the encouragement of enterprise skills and making full use of alumni experience] and the need to integrate a new community, of post- doc students, where the new Emma Experience Director, Mr Daniel McKay, would be key.

He mentioned the new Bursar joining us in February, Ms Catherine Webb, who, having read Economics here, comes back to the College from her post as Director of Operations at the Treasury.

Finally he paid tribute to the work of the retiring Bursar, Mr Mike Gross.

B] The Development Director

Dr Sarah Bendall referred to the success of Emma Enables where £37 of the £38 million required by the building project had now been raised, thanks to some 1,700 contributors, to the Telephone Campaign and to preparations for the 8th July 2023 where all that had been achieved would be properly celebrated.

C] JCR and MCR reports are published in full online.

11] AOB

The Chair thanked the Governing Body and made a small presentation to the Development Office as a token of appreciation.

The Master thanked Nick for his service as Chair, in making the Society open and welcoming.

The Chair declared the Meeting closed at 7pm.

KS

CHAIRMAN'S REPORT FOR AGM ON 17TH NOVEMBER 2023

The Society's focus over the last 12 months has remained as in previous years: to support the College in keeping in touch with its members by arranging events that encourage members to reconnect with, maintain, or deepen further their relationship with Emmanuel. No event will appeal to everyone, but we aim to offer something that will appeal to all.

The benefits of streaming events – particularly lectures – which became the norm during the Covid-19 pandemic has remained clear: meaning that members based all over the world – and not only those close to London or Cambridge – can attend.

Events over the last year have included the following:

- a Zoom talk in November 2022 by Andrew Harding, one of the BBC's leading foreign correspondents, on the ongoing war in Ukraine. The talk was kindly chaired by the Master, whose military background meant that the questions asked of Andrew were particularly insightful.
- the College and Society Carol Service near the start of Advent returned to its increasingly spiritual home at Temple Church in London. We will be back at Temple Church this December.
- in January 2023 Rosanna Moseley Gore (1979) spoke quite movingly on *Catharsis in Berlin: Bringing Two of the Six Million into the Light* retracing family journeys across Europe that began in 1939.
- in March some 60 or so members came together for London Drinks at the Bunghole Cellars on High Holborn. We returned to the same location in September and the event was even better attended. We will return there in March 2024.
- in April, at the inaugural meeting of its new 'Culture Club', the Society celebrated the 1350th anniversary of the founding of the abbey at Ely by Etheldreda. This included a talk by Dr Charles Moseley as part of a visit to Ely Museum, followed by afternoon tea at the Almonry Restaurant, located within the medieval precinct of Ely Cathedral.
- in October a dinner at the Hope Street Hotel in Liverpool where the Master was the guest speaker.
- Peter Parkes (2003), co-founder of Qualdesk, has continued to arrange a very successful series of workshops for entrepreneurs held via Zoom. Another full programme of entrepreneur workshops has been organised for this academic year.
- Careers events remain central to the Society's purpose. In November 2022 the Society was delighted to co-host such an event with ECSU and the MCR. Six members took part in a 'speed-dating' format following an introduction from each of them. In May 2023 there was a dinner in Hall at which 15 students sat with four members who had all read geography. The Society intends to repeat both formats in the year ahead.
- The annual Old Emma versus College cricket match took place at the College's Wilberforce Road ground in June with a late win for Old Emma. After a remarkable 59-

year playing career David Lowen is stepping down as organiser and captain of the Old Emma team.

- Emma members also organised gatherings overseas in Brussels and in Chicago.

All our events are advertised in the regular *Emma Connects* email sent out by the College on a fortnightly basis, and in the periodic *Emmanuel Newsletter*.

Shelly-Ann Meade's (2002) current term of office comes to an end at this AGM. I am very grateful that she has agreed to remain on the committee for a further term. I am also very grateful to Rosanna Moseley-Gore (1979), who was co-opted by the committee this year and who is now formally standing for membership.

After 10 years as Chair, which follows 11 years first as a committee member and from 2003 as Secretary, I step down from this role today. It says much about the loyalty that members feel towards the College that in 34 years – and following the Rt Revd Bill Westwood who held the post for seven years and David Lowen for 17 - I have been only the third Chair of the Society.

It has been a pleasure and a genuine privilege to have been involved in the running of the Society for over 20 years and to play a part in fostering the (hopefully) lifetime relationship between members and the College. I shall miss the close relationship with the College that the Chair's role provides.

I express my sincere gratitude to Lord (Richard) Wilson, Dame Fiona Reynolds, and Doug Chalmers for the support and encouragement that as Masters they have given both to the Society and me during my time as Chair. The wider Governing Body likewise.

I would also like to express my immense thanks to Dr Sarah Bendall, and all her many colleagues in the Development and Society Offices over the years for their unqualified support.

I also express my gratitude to my fellow officers (Andrew Fane, President (1968); Rodney Jagelman, Treasurer (1969), whose own tenure long predates mine; and Ken Sheringham, Secretary (1966), who have been a source of support, friendship, and good humour. Likewise, my thanks to every one of the many committee members – including the MCR and ECSU representatives – who I have sat alongside for 21 years.

I am very grateful to the Master and Dr Sarah Bendall who led the process which has led to the appointment of my successor. As I hand on the baton, I hope they get as much enjoyment out of this role as I have.

Nicholas Allen, *Chairman*

SECRETARY'S REPORT ON EVENTS 2023/24

In a year in which Society events began to pick up again, following the restrictions of Covid and its after-effects, members have enjoyed talks and workshops, a day In Ely, Cricket in College, walking, carolling and socialising in London and dining in Liverpool. A scratch 'Messiah' performance last week and here we are at the AGM once more.

Events planned for next year start with the Culture Club's visit to the Institute of Astronomy on the 25th of November, which has attracted much interest.

There will be workshops for entrepreneurs, the first on the 28th of November with others at intervals through the year and talks available online.

On the 5th of December, led by the Emmanuel College choir, there will be a College Carol Service at Temple Church, in London, with drinks provided by a generous sponsor.

In 2024, The Society is planning quite a busy programme, though many dates have yet to be finalised, and so I draw members' attention to the College website, to its publications online and to the newsletter for details of the following:

- A talk on Redevelopment to be given by André Gibbs, who worked on the redevelopment of King's Cross and is now working on a project near Brent Cross, in London.
- On the 5th of March (date to be confirmed), a visit to Apsley House at Marble Arch, in London, formerly the home of the Duke of Wellington, and in the evening, our twice-yearly London Drinks.
- On the 25th of April, a Mendelssohn concert given by the Orchestra of the Age of Enlightenment, a Society event to be led by its new Chair, Mr Harry Hickmore.
- On the 14th of June, The Society Cricket XI, will play their annual fixture against the College.
- On the 6th of July, the Society will hold a Garden Party in College.

Other events planned include a Lawyers' Dinner in Lent Term, summer visits to Westminster Abbey and Chiswick House, and a Medics' Dinner in Michaelmas Term.

We look forward to welcoming members at any (or all) of the above.

Kenneth Sheringham, *Secretary*

MASTER'S REPORT TO THE EMMANUEL SOCIETY AGM

NOVEMBER 2023

I write this as my second year as your Master comes to a close. The pace of the college calendar has become familiar, and with that an understanding of its power in rallying the various parts of the college to deliver the cycle of open days, interviews, admissions, freshers, exams, graduations, the plethora of associated rituals and events for Emma members. I am also now far more aware of the time and energy involved in setting each one of them up properly. It makes for a busy year.

This academic year was not disrupted by Covid-19 in any meaningful way: the first for three years. Normality has reappeared. But I don't think that the impact left on the people who make up and will make up our community in the future is fully understood. That said, a normal year has been a wonderful tonic for the college, although many, myself included, are busy learning how busy normal is!

The year started with freshers' week. Our students, ably steered by ECSU and the MCR, ran comprehensive freshers' events while the college 'parents' made every effort to ensure that those who came up felt welcome and familiar with college life. Combined, they set the year up incredibly well, with those coming up quickly becoming part of our community. Later in the year, through some impressive negotiating, ECSU and the MCR worked hard with the college to manage the impact that the cost-of-living crisis was having on our students through initiatives such as a meal deal and the setting of rents. In other words, our student body has returned to normal, with good and strong representation by both ECSU and the MCR, who collaborate frequently.

The academic journeys of our students also felt more normal, thanks to the hard work by our Directors of Studies who ensured that they had the right supervisors at the right time, while our Tutors assisted individuals navigate the inevitable bumps that intense and fast-paced courses bring. And there were a lot of very good results, assuring us that we remain academically well placed amongst the colleges.

It was also a year in which extracurricular sports, having been stopped by the pandemic, continued to gain momentum. The Boat Club continues to go from strength to strength, with more than two-thirds of freshers crossing the foot bridge this year. But the most important change for me has been in some of the other sports. Football, hockey, tennis, badminton, volleyball, to name but a few, are all active once again. Many of those teams did exceptionally well in the various intercollegiate leagues. A few of the highlights are our mixed lacrosse team, which did exceptionally well in their Leagues, our rugby players, who made it to the final for the plate, and winning the croquet Cuppers final, which we hosted on Front Court. This year we also worked harder at recognising those that win Blues or Half Blues, and there were a lot across the sporting field. The individual level of sporting talent is remarkable and their time management even more so. From that remarkable group one stood out to me: Alice Good. Having taken up rifle shooting when she came up, she won the coveted Queen's Prize at Bisley. I say coveted, as my service career gave me some insight. It is known, globally, to be a tough test. It has also been

going on for 153 years now. Alice is one of the youngest people to have ever won it and only the third woman to have done so.

It was also a year that we started to see more of the student-run societies being resurrected. The Politics and Policy Society, for example is now firmly back, with a focus on exploring the difficulties in drafting and delivering good policy. Their first speaker was one of our own, Lord Wilson. With Lord Robertson as their second. Both gave masterclasses and left us with much to ponder. And, thanks to the energy of one of our Research Fellows, the Thomas Young Club is also back and developing a loyal following. Another example is our Hedgehog Society that, working in partnership with the gardeners, secured the college bronze accreditation. And a hedgehog was sighted, proving that our environment has become welcoming once again to these wonderful animals. But there is more to do here, and many of our students have brought even more of the societies back to life this term.

On the Fellows' side it has been another incredible year for much of their research. The year also saw Mike Gross transition the role of Bursar to Catherine Webb after nearly 26 years in that office. He is now a Life Fellow and continues to assist the governing body as its secretary. But he also continues to assist Catherine in 'snagging' the new build, the last but biggest project that he oversaw as our Bursar. As usual people have left college. Our Research Fellows, Peter Christopher, Jacopo Domenicucci and Amy Orben, have moved on to Nottingham, Dartmouth (in New Hampshire) and St John's College respectively, and our Teaching Research Fellows in Law and Mathematics, Jenny Russell and Stacey Law, have been appointed to faculty positions at KCL and Birmingham. Among college staff, some faces familiar to students have retired after long service to Emmanuel. Paul Bass, who worked in the gardens before becoming a porter and ultimately deputy Head Porter retired just after Christmas 2022 and Jon Shipp and Irene Smith have also retired from the Porters' Lodge. Chris Mielke has retired from the Bursary after more than 30 years.

For me the other source of insight and advice has been you, our members. It has been a joy building and deepening relationships with you all around the various lectures, recitals and dinners. With the changes in travel restrictions, it was also the first year that Helen and I managed to visit members on the east and west coasts of the US with Sarah Bendall. Meeting members in numerous cities far from Cambridge was both informative and enjoyable. The strength of each person's connection with Emmanuel was striking. The stories were all different but helped us build a sense of what mattered to individuals. I learned a lot about their time, while having instructive discussions about the future. Those trips also gave us the opportunity to visit properly both Harvard and Williams, getting a feel for their approaches to common issues and thoughts on the future.

All the above describes a normal year for the college, occasions that the college calendar has evolved over the years to enable. But as a college we always keep evolving. And last year was a busy one on that front. We opened the refurbished Furness Lodge and Young's Court, appointed our first Emma Experience director, doubled our outreach team and selected our first cohort of an expanded post-doc programme. Individually these are impressive initiatives; as a sum they are exciting. Really exciting. We will spend the next couple of years settling these

significant additions and changes, adjusting as required to ensure they meet the needs of our community.

All of this was made possible by the Emma enables campaign initiated by Fiona Reynolds and designed and driven by Sarah Bendall and her team. By any metric it was incredibly successful. And I couldn't have written the paragraph above without it or, more specifically, I couldn't have written it without the incredible support of so many members. Around 500 came on 8 July 2023 to help us celebrate the campaign's success in the new spaces. It was a wonderful day that saw generations mix, friends catch up and memories shared. The message that I heard repeatedly that day was of thanks for their experience as a student and a desire to ensure that those who have yet to come up have the same opportunities. We are lucky, to misquote Rob MacFarlane, to have good ancestors.

As we settle into these new spaces and learn how these new initiatives will add the value to our members that we seek, we are already thinking about what next. The world is changing fast and we will need to keep adapting to remain in the vanguard of Cambridge colleges. Our thinking is woven around three big ambitions. The first is centred around the individual journey. We will pursue it by progressing our reputation for accessibility, inclusion, support and academic excellence. This is our priority. Our centre of gravity, if you will. The second is about increasing the frequency of collaborations that foster the generation of new knowledge. We will achieve this by creating more opportunities for the interdisciplinary connections that already occur within our academically diverse community. The third is to optimise all our facilities for the future world. We will advance this ambition by ensuring that we maximise the availability of our spaces, ensure that the technical tools required for collaborative and global research are on hand, while being an exemplar in delivering carbon reductions. The working title for the narrative that weaves these three ambitions together is Emma Evolves. We will keep you informed through Emma Connects as our thinking on it develops.

It has also been a year in which my understanding of the ecosystem that is Cambridge University has grown significantly. And with it my understanding of our place in it. What makes us different? What makes us proud? I leave you with the following extract of a paper that I wrote for the governing body. I hope it will resonate with you and provide something to ponder.

Doug Chalmers, Master

Cambridge University's purpose is to contribute to society through the pursuit of education, learning and research at the highest levels of excellence, a purpose that the collegiate ecosystem enables in a unique way through the myriad of student and academic staff relationships that bind faculties and colleges together.

For centuries Emmanuel has played its part in ensuring that this environment enables people to excel. One of the strengths of the college system is that they are all slightly different, just as people are. But even within those differences we believe that we are unique. Why? We are proudly collegiate in our approach and decision-making. We wear our history lightly, are often slightly irreverent and have a reputation for being both particularly

personal and quietly high performing. That opinion of our character results from the way our community has evolved over the centuries. These differences radiate from our foundation and the values embedded by our founder.

We have always been a place that believes talent, regardless of background, can flourish if provided with the right educational opportunity. We also believe that diverse communities, brought together through personal engagement and dialogue, can enable people to do their best work. The size and shape of our community supports this personal approach while setting the right conditions for interdisciplinary and intergenerational exchanges. Here our history and reputation for challenging the status quo (Puritans, Platonists, the first college to move away from the Oxbridge exam etc), coupled with the traits described above, indicate that we are well placed to enable the forms of conversation required to develop new approaches to challenges such as sustainability and AI/machine learning. A unique aspect of Emmanuel in this regard is our historical link with Harvard. It remains vibrant, uniquely providing opportunities for Emma students to study in the US, thanks to the gifts made by Herchel Smith, an Emmanuel member.

Our location, nestled between the bus station and Parker's Piece, is within easy cycling distance of most university sites. This central location, coupled with the layout of our place, the paradox of the formality of Front Court and the soft-edged Paddock with its irregularity and informality, sets the stage perfectly for our focused but particularly personal and relatively informal approach to education and research.

But the world is also changing, and we need to evolve if we are to continue to add value going forward. This Emma Evolves narrative describes enhancements to our core output of individual academic study while preserving our particularly personal approach. It then describes how we will build on these strengths and develop new approaches to generating and sharing knowledge collaboratively. These ambitions seek to advance the unique interdisciplinary research-led teaching that has built Cambridge's reputation. By leaning into both we endeavour to be in the vanguard of collegiate Cambridge, finding ways of changing things for the better, both within and beyond this city.

DEVELOPMENT DIRECTOR'S REPORT TO THE EMMANUEL SOCIETY'S AGM

NOVEMBER 2023

'I have set an acorn and when it becomes an oak, God alone will know what will be the fruit thereof'. Sir Walter Mildmay's answer to Queen Elizabeth I, beautifully lettered by the Cardozo Kindersley workshop on the coldest and wettest week of March, makes a striking new pedestrian entrance to Emmanuel. It is good to be reminded every time we pass through the gates that we are custodians of the college today, beneficiaries of our predecessors' foresight and generosity, and charged to be good ancestors to those who follow us.

Ten years ago, we could but dream of owning Furness Lodge and the adjacent carpark. But as we got news that the university might be moving Cambridge Assessment elsewhere, we planted an acorn. And we marked its first fruit on 8 July, in a wonderful celebration of Emma enables. About 500 donors and guests joined the three Masters who had all played key roles in realising the dream: Richard Wilson ensured that our interest was known and protected; Fiona Reynolds, whose determination to secure the purchase made us all realise it is better to be with her rather than against her, and who helped the Governing Body formulate and realise its vision; and Doug Chalmers, who seized Emma enables with enthusiasm and is now helping us bring to fruition all that the project means for the Emma community.

What a project it has been! There were many twists and turns along the way, with our needs to determine (Mike Gross was very clear that we had to know what we wanted before approaching architects, and how right he was), architects to appoint (we made an excellent choice in Stanton Williams) and finance to secure for the Emma enables vision. We were very clear that it is all about people, enabled by buildings and facilities, and we needed £50 million to make it all possible.

Thanks to you, we've achieved the funding we needed. The college put in £12 million itself, leaving us with £38 million to secure from philanthropy. The entire college membership and our wider circle of friends came together to help. The figures tell the story: we had support from 3000 donors, one-third of our membership; just over 10 per cent made their first gift; and support was widespread, from 37 countries and every decade. We welcomed our first-ever lifetime gifts of over £1 million; these eight donations gave us a secure foundation and confidence. While some of the other colleges with which we compare ourselves have achieved similar goals by receiving a single very large lead gift of 20 per cent or more of the campaign target, the breadth of support that we've received, from all generations and at all levels, makes it feel very 'Emmanuel'.

And so on 8 July we showed to donors the buildings they've helped us create: a new court, which we're calling 'Young's Court' after our eighteenth-century student and polymath, Thomas Young, with its 48 student rooms along with a set for a resident Fellow. This set is accessible for wheelchair-users, as are three of the new study-bedrooms, and the new gyp rooms have moveable counters so that they can be raised or lowered as appropriate. We've refurbished the rooms in Furness Lodge to provide a splendid new MCR with a fantastic view over Parker's Piece, and a range of teaching and seminar rooms. The coach-house at the back has become a new college bar, with 'Mike's' adjacent for a different style of seating and with a big screen, and

the '1980 Crew Room' below: at last we can have noisy parties without disturbing those trying to rest. Above, are three sound-proofed music practice rooms. Looking onto one of the new gardens and its reflective pool is 'Fiona's', our informal coffee, meeting and working space that has been in use for a year now and is extremely popular. How did we ever manage without it?

While £14 million of the £38 million was given towards buildings, almost as much, £13 million, was donated by those who were happy for the college to decide where our need was greatest. And £11 million was given towards supporting people: after all, Emma enables is all about what would happen inside our new spaces. We're making a start on this: donations towards access and outreach have enabled us to create a new post, Outreach and Widening Participation Coordinator, to double our provision in this area and balance the two-year schools liaison post with a permanent appointment, thus ensuring longer-term planning and continuity. Student support has been a need ever since 1584, and in recent years cases of hardship are, sadly, no longer exceptional. With your help, we've increased the funds available to meet acute cases, to help those needing support with their mental health, and to enable graduate students to come and study at Emmanuel. We've been delighted to welcome Daniel McKay as our first director of Emma experience: a holistic programme to help all in the college, from undergraduate fresher to Fellow, make the most of their time here and prepare them for life after Emma. And Daniel is also secretary to our new community of post-docs. The first 37 of the overall cohort of 100 will join us in October 2023, and we're looking forward to welcoming them to a college, providing the interdisciplinary and intergenerational contacts they seek, and to enhancing Emmanuel as a place of research.

On 8 July, many people asked me 'what's next?'. The future is exciting as we build on, develop and evolve from all that Emma enables has made possible. With Emma evolves, we'll be focusing on three main areas: first, the individual journeys of students, post-docs, Fellows and staff, ensuring we continue to be somewhere for talented people to develop and flourish, academically and socially, both in college and in the wider world; secondly we'll build on these strengths and develop new approaches to collaboratively generating and sharing knowledge, strengthening the interdisciplinary conversations that colleges are so well placed to encourage; and finally we will make the very best of our facilities and ensure they are fit for those who follow us. This includes ensuring that our spaces have all they need for remote conferencing and collaborations; developing our facilities for recreation and wellbeing; refurbishing the coach houses at the back of the properties in Park Terrace; and addressing the very tricky problem of increasing the sustainability of our historic buildings and spaces. Indeed, we'd love to become an exemplar in demonstrating solutions to this. And now that we have our new facilities, we can now refurbish the 1960s rooms in South Court and improve accommodation for postgraduate students. We won't be idle!

We couldn't have raised the £38 million we needed for Emma enables without the generosity of our forebears. Indeed, legacies contributed about £10 million towards the total: Emma members have much foresight. This year's meeting of the Frankland Society, named after Joyce Frankland our first legator, and our way of thanking legators in their lifetimes, was held in June. We met on Zoom and were delighted to have attendees from all over the world. After an update from the Master, a postgraduate student funded by a legacy, Sophie Rhodes, talked about her PhD into immigrant artists in seventeenth-century London. She was followed by a second-

year engineering undergraduate, Yen Li, who exhausted us all by talking about her many extra-curricular activities alongside her studies.

While the celebration of Emma enables was the largest event we've held for many years, we've enjoyed welcoming members and friends back to Emmanuel for Gatherings of Members; the Gomes lecture by General Chris Cavoli, Supreme Allied Commander Europe for NATO; the annual Harvard dinner; Burnaby recitals and many more. We held a dinner for members of the Master's Circle after the celebrations on 8 July. The Emmanuel Society has held events in person and online, as you can read in Nick Allen's report that follows this one, and the workshops for entrepreneurs have become a fixture in the calendar. It is always a delight to welcome members to dinner at High Table, so please do let us know if you're coming to Cambridge and would like to take advantage of your dining privileges.

Doug, Helen and I have met members overseas as we resumed international travel this year. In September 2022, we visited Boston and Harvard, New York, Los Angeles and San Francisco. It was lovely to introduce our new Master and his wife, to meet longstanding friends and to make new ones. And we learned a lot from visiting both Harvard and Stanford and seeing how they meet some of the challenges that we all face in higher education. In March and April we visited another US higher education institution, Williams College in western Massachusetts, from where we welcome several students each year and with whom we are developing ways of enabling Emma students to visit in return. We also met members in Washington and Chicago. We think hard about these trips, about the time, money and environmental impact they entail. But there's nothing to replace meeting Emma members and getting to know them in their own environments, and to seeing how the college appears to those who live a long way away.

However, our virtual events and communications are here to stay. With Zoom, we can help members all over the world feel a little closer to us, and Emma connects proves as popular as ever. Nearly 60 per cent of recipients open the email and our readers enjoy Barry Windeatt's blogs about the rare book collections and portraits, Amanda Goode's on aspects of college history, the head gardener Brendon Sims's pieces, and insights into the Porters' Lodge from Steve Montgomery ('Monty'), the head porter. Bobby Seagull's puzzles have featured in every full edition and he continues to challenge us all. Doug's weekly videos give an insight into all that's happening in college and glimpses of life behind the scenes, and we get many appreciative comments about them.

To plant and nurture acorns, we need 'gardeners', and in the Development Office we do just that. There have been a few changes to the team this year; we've said goodbye to Nina, who has moved to a new role in Birmingham, Rima, now in Manchester, and Claire (Williamson). We thank them all for all they've done. We're now back to full strength and you might hear from or speak to our new Claire (Cosgrave, head of department), Jack and Chris (events and communications), Holly and Samantha (donor relations), Lizzie and Linda (data), or Diana (personal assistant) or me. Do please stay in touch and see for yourselves the acorns we've planted.

Sarah Bendall, *Development Director*

ECSU REPORT

The ECSU committee has been dedicated to responding to the needs of students and preserving the friendliness and community spirit that is part of college life. There has been a lot going on over the past year, with this being only a brief glance at what we have all been up to:

Our international officers, Cameron Goh and Keith Lee, have done a fantastic job at making sure the community of international students at college always feel at home, always being on-hand for internationals during the vacation. They've organised plenty of events, including a pot-luck social with Christ's college, an international formal and an upcoming Diwali event in November. Matthew Ferguson, our charities officer, has also been very busy this year, streamlining the donations we make by setting up a charities bank account. On top of this, he's put together plenty of charities events; a particular highlight was the formal raising money for Jimmy's Cambridge, which had all of its donations matched by college.

Our buildings and services officer Tom Moran has done some phenomenal work engaging with both college staff and his MCR counterparts. He has completed the grand task of regrading the college rooms, smoothly incorporating the new buildings into the college grading system. Tom has also been proactive in his negotiations with college to make sure that the prices of food in hall were fairly set in light of the rising cost-of-living, and his achievements have led to him winning an award for college officer of the year from the SU.

Meg Bennett, our Green and Ethical officer, has continued pushing to keep college as environmentally as possible, having meetings with the bursar and gardeners to discuss making college more sustainable through composting. Thanks to Meg, the year has been regularly filled with eco-focused events, including vegan formals and the termly 'Green Week' that Emmanuel participates in.

Our Access and Class Act officers, Jenna Buller and Yasmin Hornsby, did some phenomenal working running the shadowing scheme at college, and have been bringing the community together with some Access and Class act social events held throughout Lent and Easter. They've also done some tremendous work with the annual access bus initiative in September, visiting many students from years 7-13 across Sheffield and Essex to bring the possibility of university closer to as many people as possible.

Ebun Bello, our racial equalities officer, has also organised some fantastic events of her own, ranging from a charity cocktail night for Doctors Without Borders, as well as swaps with St John's college and formals throughout the year. She also helped our Access officers with the shadowing scheme, adding to the level of outreach achieved.

Lottie Swainston, our Women's and non-binary officer has worked to organise and promote some truly inspiring events, including an international women's day formal, a female leadership conference, with many guest speakers coming in to speak to students too. She has been a real collaborator, consistently working with both ECSU, the Emma FemSoc, and her MCR counterpart, to put on all of these events and bring the interests of women and non-binary people to the forefront of discussions.

Florence Jarvis and Gabriel Trujillo Rodriguez de Ledesma, as our LGBTQ+ officers have created a varied calendar of events for the college community including a film screening, a crochet + cake day, and two themed formals. They've also been a consistent presence at demonstrations in the centre of Cambridge, standing up for the LGBTQ+ community with fellow Emmanuel students. Our Disabilities and Mental Health officer, Eleanor Marshall, has also done some good work communicating with their MCR counterpart, and the DMH community in Emma more broadly. In Lent term, she put forward a constitutional amendment to make voting for the role in future open to all, reflecting the changing ways that we view disabilities.

Our Education and Careers officer, Ashwin Gohil, has done some solid work towards providing more careers opportunities for undergraduates. In regular conversation with the Emmanuel Society, he's organised LinkedIn training events throughout the year, as well as an Alumnae networking formal in Easter. He has also worked with the college librarians regarding the purchasing of new fiction books for the Emma library.

Our Entertainment officers, Amelie Wilson and Izzy Renfrew, have been the life and soul of the party. From movie nights to pub quizzes, they've managed to make sure that each term at Emma has been as much fun as possible. They've handled the transition into the new buildings very well, arranging a band night and even a Latin dance class in the new event space. ROAR, the satirical paper written by Caspar Slec and Archie Gent, has also provided some brevity and a few laughs over Sunday brunch.

The ECSU shop has continued to be popular with the students, thanks to the management by our shop manager Amelia Hayes, who has kept it well stocked throughout the year. She has also been always on-hand to help out with welfare events. Despite not having any welfare officers elected this year, all of ECSU have been able to pitch together to help run some welfare events when possible, banding together to put on drop-in events, as well as continuing to deliver the pidge sweets regularly each term.

Aditi Arun-Kumar, our treasurer, has masterfully overseen ECSU's finances, working to allocate society budgets and reimbursements fairly. Her handling of all things monetary has been superb, as have her adverts for Cambridge crepes, which allow Emma students to get a substantial discount on their crepes. Our webmaster, Joel Robinson, has had a lot to work with this year due to difficulties with the ECSU website. Despite this initial set-back, he has done a fantastic job, managing to organise officer emails and recovering information from our room database just in the nick of time for the yearly ballot.

Joseph Nogbou, has been a legendary Vice-President, smoothly running Freshers week after months of organisation and planning, as well as being a vital contributor in our ECSU meetings. A true presence in college as a whole (thanks to his impeccable sense of style), he's been a dependable participant in all of ECSU's group projects, always working hard and always with a smile.

All of this would not have been possible without our trusted secretary Kitty Knight, whose cheerful emails and impressive minutes have managed to keep all of us on track. A stellar team-player, she deftly and swiftly organised both the society photo taking day society dinner.

She has always been on hand to help out with all events, promoting both college activities in her emails as well as university wide opportunities.

My role has largely been overseeing everyone else's projects, providing some advice here and there. The logistics of college life have required someone to always be around as a helping hand for the other committee members, and I'm happy to have been able to do this. I've also been in conversation with Daniel Mackay, coordinator of Emma Experience, throughout the year, providing the perspective of the undergraduates, as well as the Master and Fellows with much the same purpose.

Everyone on the ECSU committee has done some excellent work this year, with a lot of collaboration between officers. I am grateful that Freshers week has run smoothly thanks to this collaborative spirit and am pleased that more discussions with the MCR have allowed for college life to feel even better connected. I am certainly sure that the next year will be filled with more good work, and that we will continue to do our best to keep Emmanuel as the lively and friendly place it is!

Fabian Apostoaie, ESCU President

MCR REPORT

Overall Statement

Lukas Pin, *Outgoing MCR President, 2022/23*

The MCR Committee's academic year 2022-2023 was marked by a plethora of activities and significant developments. The term cards, our one-pager calendar for events sent to students, for the year were packed with numerous events and initiatives, making it a vibrant and engaging period for the graduate student community.

One notable highlight of the year was the introduction of a generous new welfare budget, which allowed the MCR Committee to organise a wide range of welfare events and support services for the benefit of the graduate students. These events were well-received and played a vital role in enhancing the well-being of the MCR members.

During the summer, an exciting event that garnered attention was the Exeter/Emma swap, which brought together students from different colleges and fostered a sense of community and camaraderie.

Another significant achievement of the year was the thorough review of the MCR's financial structure in collaboration with the college administration, working towards the efficient allocation of resources and financial sustainability.

Moreover, we moved into a new MCR space. This transition marked the beginning of new traditions and opportunities for the graduate community to make the space their own. The sense of excitement and ownership over the new space bodes well for future endeavours and continued growth within the MCR community.

Swaps (intercollegiate ambassadorship)

Tung Nguyen, *current External Events Officer*

With my current role as External Events ("swaps") officer, our job is to connect students to students at other colleges. Most typically at Cambridge, this would entail "swap formals" which means that the swaps officer takes 10-20 Emma MCR members for a night of formal dinner and MCR-specific festivities at a different college.

To document the work of my predecessors Sarah Chapman (November 2021 - November 2022) and Amy Elford (November 2022 - June 2023), we were able to organise 16 swaps during the year at formals at different colleges in Cambridge. However, outside of formal dinners we also conduct activities with other colleges.

Here in the pictures shows the swap that happened at Emma where students visited from our sister college Exeter at Oxford; and then our return visit where Emma students visited Exeter.

During the time at Oxford in June 2023, Emma Master Doug Chalmers and his counterpart at Exeter signed into agreement the ability for each MCR to have benefits at the other college, such as accommodation, meals, and events at student rate, as they have been sister colleges since the

1930s. This provides an exciting opportunity and formal mechanism for future students to connect not just between colleges, but between these two universities.

Women

Grace Kromm, *outgoing MCR Women's Officer*

Throughout the 2022/23 academic year, much of the work of the Women's Officer focused on supporting Emma students considering or involved in confidential reporting procedures at the College or University (OSCCA) levels and addressing student safety/welfare concerns. Further progress has been made to update and improve the Consent and Inclusivity presentations during Freshers' Week to help set a positive baseline for the community from the outset. Additionally, on 15th March 2023, in celebration of Women's History Month and International Women's Day, the Women's Officer co-hosted Emmanuel College's inaugural Women's Leadership Forum with the ECSU Women's Officer. They moderated a panel discussion between four incredible female leaders and Emma members: Alison Marshall (CEO of Age International), Catherine Webb (Bursar of Emmanuel College and former Director of Operations for HM Treasury), Resham Kotecha (Head of Policy at the Open Data Institute and former Head of Policy & Government Affairs, EMEA at Wise), and Ruth Kennedy (Founding Director of ThePublicOffice). Panellists discussed the various paths to their work, how they developed their leadership style and skills through time, challenges they've faced as women in leadership and how they overcame them, and what advice they have for someone who would like to end up in a leadership position. The event was well-attended, and many attendees participated in the Q&A. All who came appreciated the honest advice, candid comments, genuine words of encouragement, and moving stories from the speakers. The MCR Committee would like to thank Emma Experience and Daniel McKay for supporting this event.

Education

Corin Staves, *Outgoing MCR Education and Careers Officer*

Education events started off especially strong this academic year, with demand for presenting at grad talks the highest since returning to an in-person format. We were thrilled to be able to host high-quality and varied presentations from across the MCR. With the help of the Emma Experience platform, we expanded grad talk invitations beyond the graduate community and were pleased to see attendance and engagement from not only MCR members but also undergraduates, fellows, and college staff. We are very grateful to the graduate tutors, Catherine Rae and Jeremy Caddick, for their continued support for the Emmanuel college grad talks series.

Our annual graduate Symposium picked up the momentum of last year's successful in-person event. Always eager to improve, this year's Symposium introduced several updates including a better venue, fairer selection process, assistance for poster presenters, a workshop, and an award for the favourite presentation. Once again, we received overwhelmingly positive feedback from the Master and wider Emma community on the organisation of the event and the diversity and quality of presentations. We are very grateful to the Master, Doug Chalmers, for supporting our annual Symposia and playing a key role in chairing. We are also very grateful to Michele Anderson for her strong organisational support, enthusiasm, and flexibility which have helped to make these events so successful.

Social Events

Outgoing MCR secretary Samantha Mitchell was able to foster a partnership with Emma Experience director Daniel McKay and integrate events into the Emma Experience website. We look forward to further integration of the social events between the undergraduate and postgraduate student body at Emmanuel College through the Emma Experience.

Term cards for 2022/23 were filled with events, a list of which is available on request.

Besides formal MCR dinners at Emma that are themed or swap formals at other colleges, we have also organised more informal events. In creating Emma as an inclusive environment, we had recurrent LGBTQT+ events once every one to two weeks with an intercollegiate LGBTQT+ formal spearheaded at Emma, hosting 20 other colleges.

Further recurrent events included Dr. Drinks, which are informal nights to discuss work and life at local pubs. There was slam poetry and trips to Jack's Gelato, a local favourite best gelato in town. There were game and movie nights, which we have already greatly enjoyed in the new MCR space in the Furness Lodge.

Future Outlook

We look forward to an amazing year 2023/24. Freshers week has already happened and we look forward to sending you next year's report with all the subsequent events. I serve on the new Committee as its new President of the MCR for November 2023 - 2024.

MEMBERS OF THE EMMANUEL SOCIETY

Mr Andrew Fane (1968) *President*

Mr David Lowen (1964) *Honorary Vice-President*

Lord Wilson of Dinton (2002) *Honorary Vice-President*

Dame Fiona Reynolds (2012) *Honorary Vice-President*

Mr Nick Allen (1990) *Chairman*

Mr Ken Sheringham (1966) *Secretary*

Mr Rodney Jagelman (1969) *Treasurer*

Miss Jessica Cherry (2008) *Committee Member*

Mr Harry Hickmore (2011) *Committee Member*

Miss Shelly-Ann Meade (2002) *Committee Member*

Mr Luke Montague (2008) *Committee Member*

Mr Jugdip Parmar (1986) *Committee Member*

Mr Rakesh Patel (1992) *Committee Member*

Miss Jessica Reilly (2011) *Committee Member*

Mr Kavish Shah (2014) *Committee Member*

Dr Gin Warren (1978) *Committee Member*

Mrs Rosanna Moseley-Gore (1979) *Co-opted Member*

Mr Doug Chalmers (2021) *Master*

Professor Susan Rankin (1981) *Vice-Master*

Dr Robert Henderson (1993) *Senior Tutor*

Dr Sarah Bendall (1984) *Development Director*

Mr Jack Cooper *Events and Communications Manager*

Mr Tung Nguyen (2022) *MCR President*

Mr Fabian Apostoaie (2021) *ECSU President*

Mr Callum Pearman (2022) *MCR Education & Careers Officer*

Mr Ashwin Gohil (2021) *ECSU Education Officer*